

ANNUAL REPORT 2023-2024

April 1st 2023 to March 31, 2024
Érudit Consortium

érudit

[COALITION
PUBLICA]



STRUCTURE

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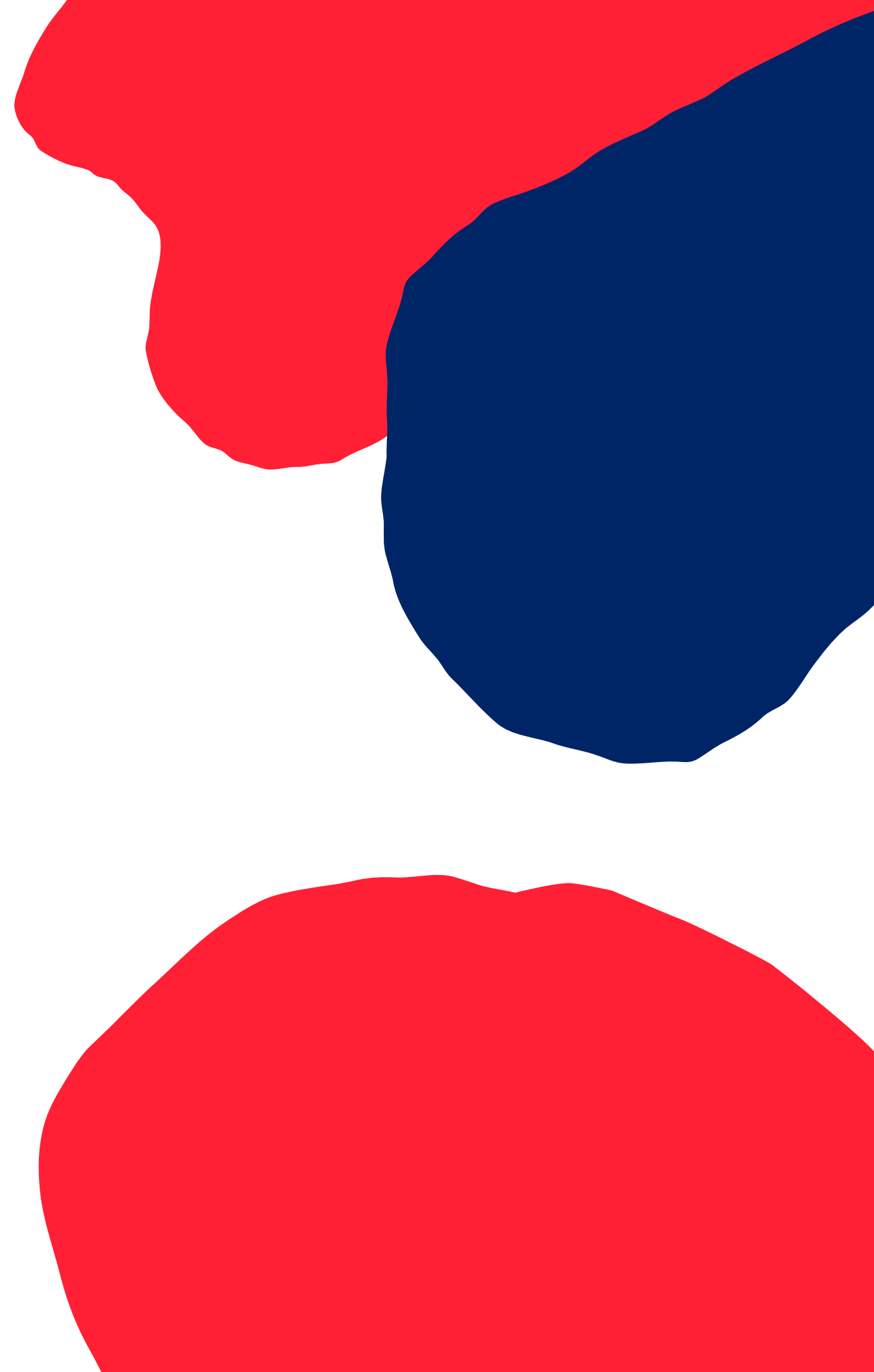
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1. FOREWORD



Toward a Diamond Horizon



Launched as a pilot project in 1998, Érudit is today a leading-edge research infrastructure. This year was the perfect opportunity to celebrate our 25-year journey! Our team's digital processing, indexing and support activities ensure that published works are highly discoverable and that their reach extends to a vast pool of Internet users, thus making research knowledge freely accessible, for the benefit of all. This is true not only for various scholarly communities, but also for every citizen searching for rigorous sources of information.

As part of the 25-year anniversary celebrations, we received several messages of affection, both from users of our platform and from our partners, which have highlighted the quality of the work of Érudit's team and confirmed the inestimable value of shared knowledge as a common good. We also noted an unprecedented interest from the media for our mission and our activities: it is always a pleasure to talk with journalists about digital dissemination, discoverability and open science!

With close to 37 million page views in 2023, Érudit has yet again beaten records this year. This success rests on several ongoing strategic projects, such as the implementation of persistent identifiers, indexation into the DOAJ and, especially, the promotion of open access. The integration of new journals on our platform also enriches the diversity and the depth of our corpus, while maintaining rigorous quality standards. The ever-growing support of our partners is a testimony to the engagement of the community that we serve. We are going through a period of major transformation, which requires innovative thinking and adaptability from us. Our collaboration with academic

libraries, which are becoming more and more active in supporting editorial teams, is essential and will be further strengthened in the years to come.

And finally, we can declare that the sign of the diamond ruled this year of celebration, as the question of diamond open access found its way into our various meetings and discussions. Fair and inclusive, diamond open access is defined by the absence of publishing fees for authors and subscription fees for readers. These journals, which are non-commercial and rooted in their research communities, account for the majority of publications disseminated by Érudit.

Presented in this report, our overview of this last year also gives a hint as to what the years to come might bring, carried by the promises and ambitions of the diamond horizon.

Frédéric Bouchard

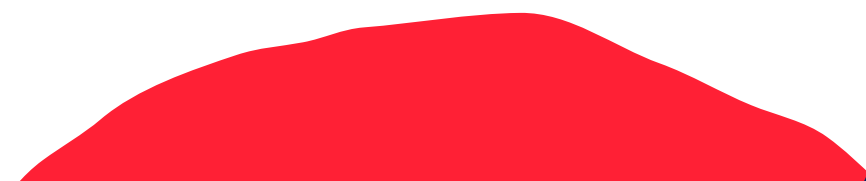
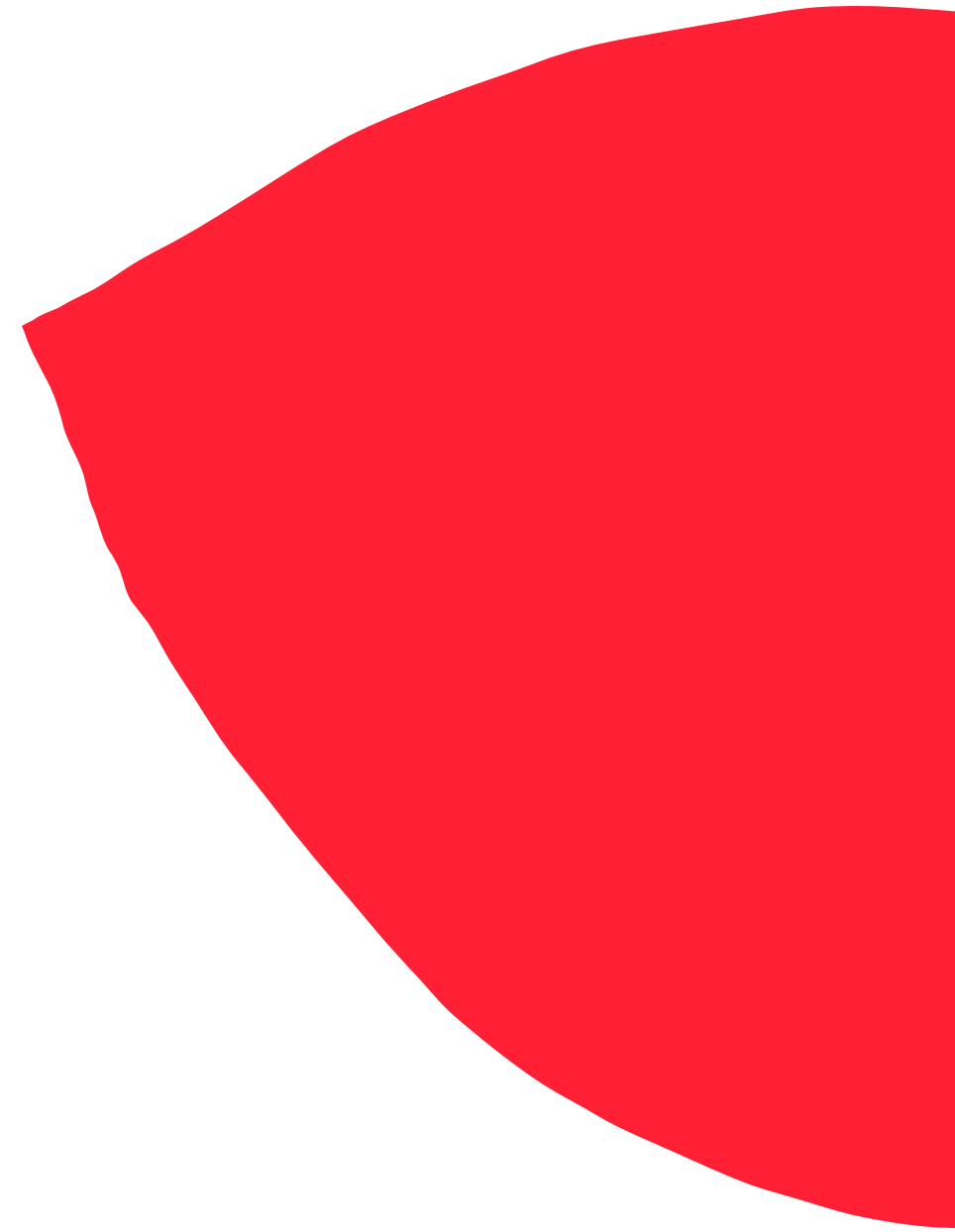
Chairman of the Érudit Consortium, Dean of the Faculty of Arts and Science and full professor in the Department of Philosophy at the Université de Montréal.

and

Tanja Niemann

Executive Director of the Érudit Consortium

2. MISSION, VISION AND VALUES



Our mission

Érudit supports the open digital publication and the research in the arts, humanities, and social sciences.

Our vision

Dedicated to open knowledge.

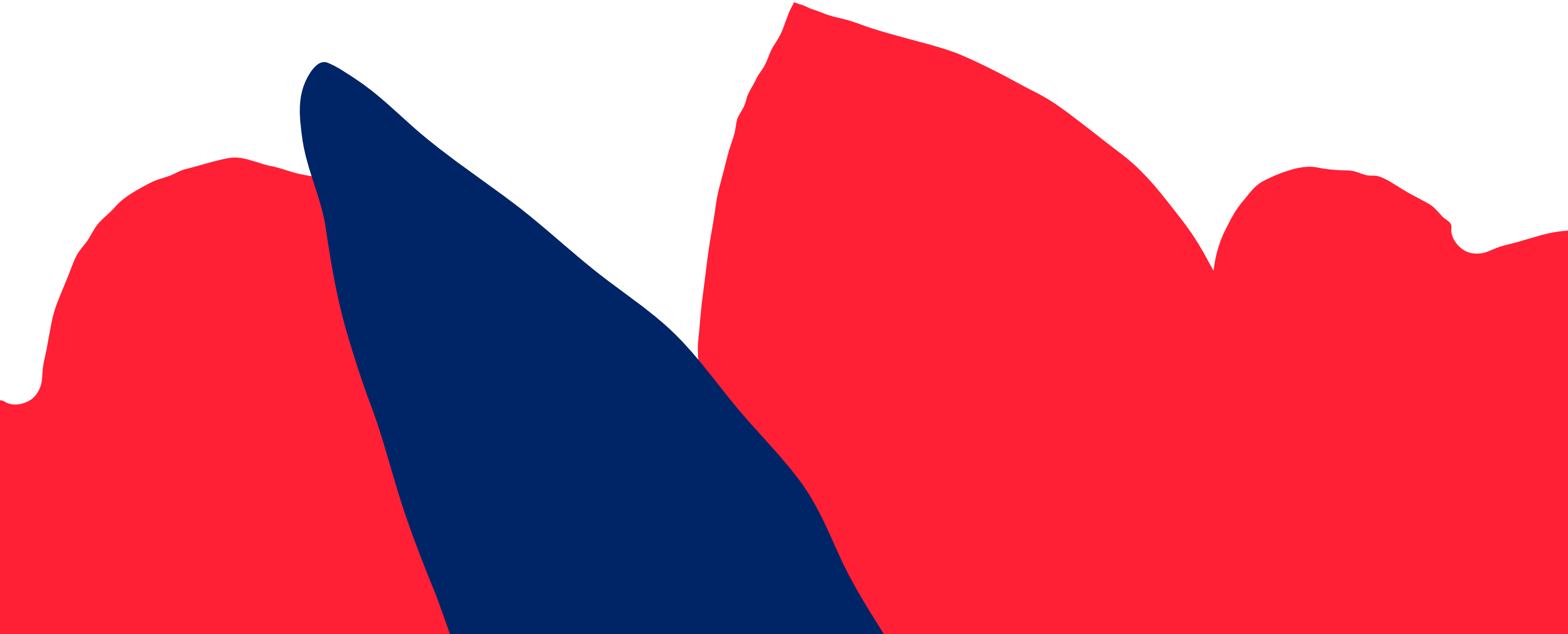
Our values

- **Common good**
- **Openness**
- **Collaboration**
- **Innovation**

Today, Érudit is:

- A **research** infrastructure;
- A dissemination platform developed in **open source**;
- A corpus with **240,000 publications**, mostly covering the social sciences and the humanities;
- An **interuniversity consortium**, which includes Université de Montréal, Université Laval and Université du Québec à Montréal
- **Forty** team members

3. COMMITMENTS TO OPEN SCIENCE



As defined in the [UNESCO Declaration](#), open science aims to:

- Make multilingual scholarly knowledge freely available and reusable by all;
- Strengthen scholarly collaboration and information sharing to the benefit of science and society;
- Open the processes of creation, evaluation and dissemination of scholarly knowledge to social stakeholders beyond the scholarly community.

Our commitment to open science is part of this movement and takes shape as part of complementary activities, both nationally and abroad.

Discoverability in the Service of Multilingualism

Since its creation, Érudit has played a key role in the discoverability of the journals it disseminates, by ensuring the best possible indexing of their articles, associating them with quality metadata and strengthening their presence in results from library discovery tools. By promoting the discoverability of French-language and bilingual journals specifically, we are contributing to multilingualism in the scholarly publishing ecosystem.

In March 2024, in collaboration with Acfas, BAnQ and UQAM, we co-organized an [important event](#) on that issue. This half-day of exchanging and reflecting, which brought together several hundred specialists and professionals, was particularly focused on the [promotion of French-language publications](#).

Implementing Persistent Identifiers

Persistent identifiers are unique and permanent numerical codes that identify researchers, research institutions and their work. This data is essential to the scholarly publishing cycle notably by linking texts to their authors and to their publication site in a stable fashion.

Over these last few years, we have worked on important technical advancements to link these persistent identifiers with the publications disseminated on the platform. Every article is thus linked to a DOI (Digital Object Identifier), a stable URL that makes it possible to find an article, even if its journal's address changes. Recent development efforts have also allowed for the integration of [ORCID identifiers](#) (Open Researcher and Contributor ID), which unambiguously link researchers to the list of their publications. A study is ongoing concerning ROR identifiers (Research Organization Registry) that designate research institutions.

Fair Open Access for All

The Partnership for Open Access (POA) was recognized this year [as a social innovation by the Réseau québécois en innovation sociale](#). Indeed, the POA fills a well-defined social need, more adequately and more sustainably than existing solutions.

Developed over 10 years by Érudit in collaboration with the Canadian Research Knowledge Network (CRKN), the Partnership for Open Access (POA) enables open access publishing in Canada. It provides financial support to non-commercial scholarly journals through the ongoing commitment of library partners and is based on a close collaboration between all stakeholders of the research ecosystem. Part of the diamond open access movement, the POA is building a collective, equitable, and robust path for the dissemination of knowledge.

Supporting Science in French

The challenges of science in French were very present during this 2023–2024 year. We took part in a number of events, including the forum [La science en français, au Québec et dans le monde](#), the [3ème Assises internationales de la Francophonie scientifique](#), the panel [Nouvelle loi, nouveau plan d'action pour les langues officielles](#), or the study day [Pour la science en français: la traduction automatique, une avenue prometteuse](#).

During the 2023 Conference of the Acfas, we organized a symposium more specifically devoted to scholarly journals, titled [Perspectives sur la publication et les revues savantes](#). We also submitted a publication to Canadian Heritage in June 2023, responding to a call launched as part of the development of the Action Plan for Official Languages 2023–2028. Finally, 2023 ended with the [Symposium québécois des revues savantes](#), where the question of French-language science was given a great deal of attention.

International Collaborations in Favour of Diamond Open Access

The majority of Canadian journals publish content in the fields of the humanities and the social sciences, and most of these journals are in diamond open access. It is therefore the main publishing model in Canada, and infrastructures like Érudit and the Public Knowledge Project (PKP), along with support policies for journals, are a major part of that leadership. It seemed self-evident that several members of our team would be invited to give a presentation on the specificities of the Canadian ecosystem during the [Global Summit on Diamond Open Access](#), a must-attend event in our ecosystem, held in Toluca in October 2023.

Our European partners are also at the front of the pack when it comes to diamond open access. A [tour in France](#) in the fall of 2023 allowed us to strengthen our ties to that country for the dissemination of research in the humanities and the social sciences.



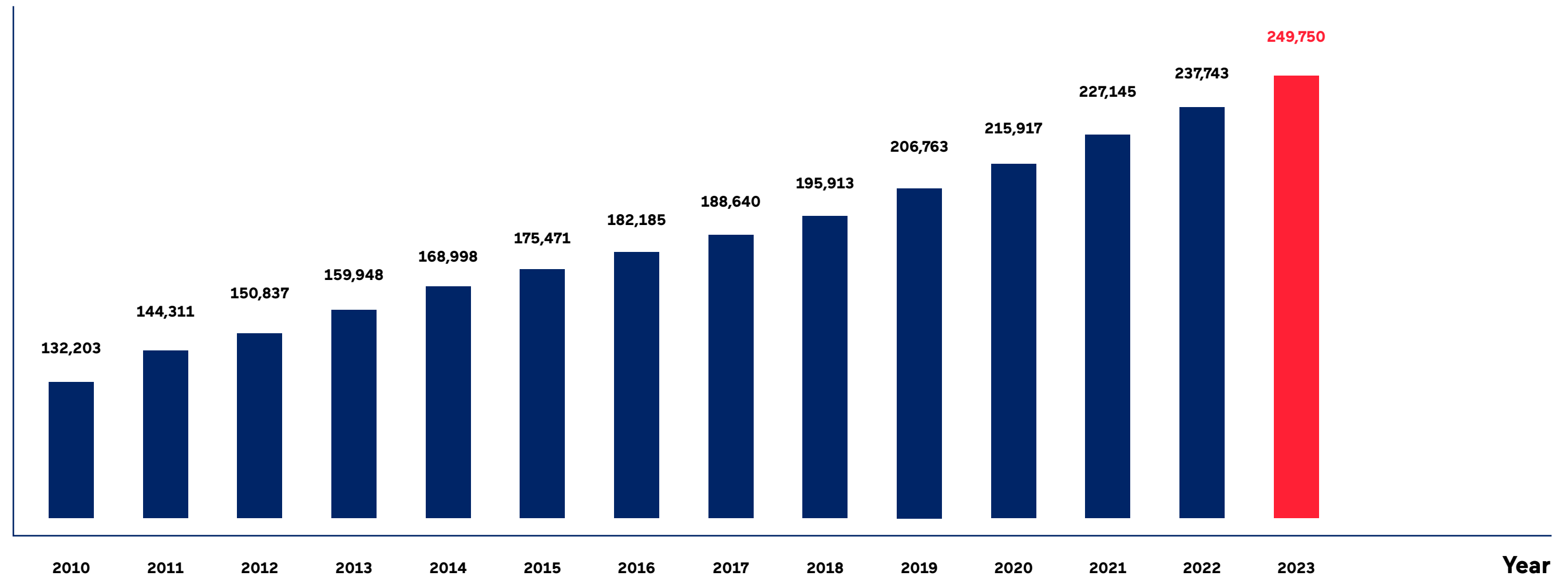
4. EVOLUTION OF THE CORPUS AND ITS DISSEMINATION

EVOLUTION OF THE CORPUS

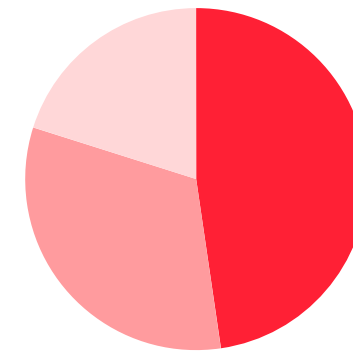
249,750 available articles

With **12,007** newly disseminated in 2023

Number of available articles



348 journals are disseminated through the erudit.org platform in 2024



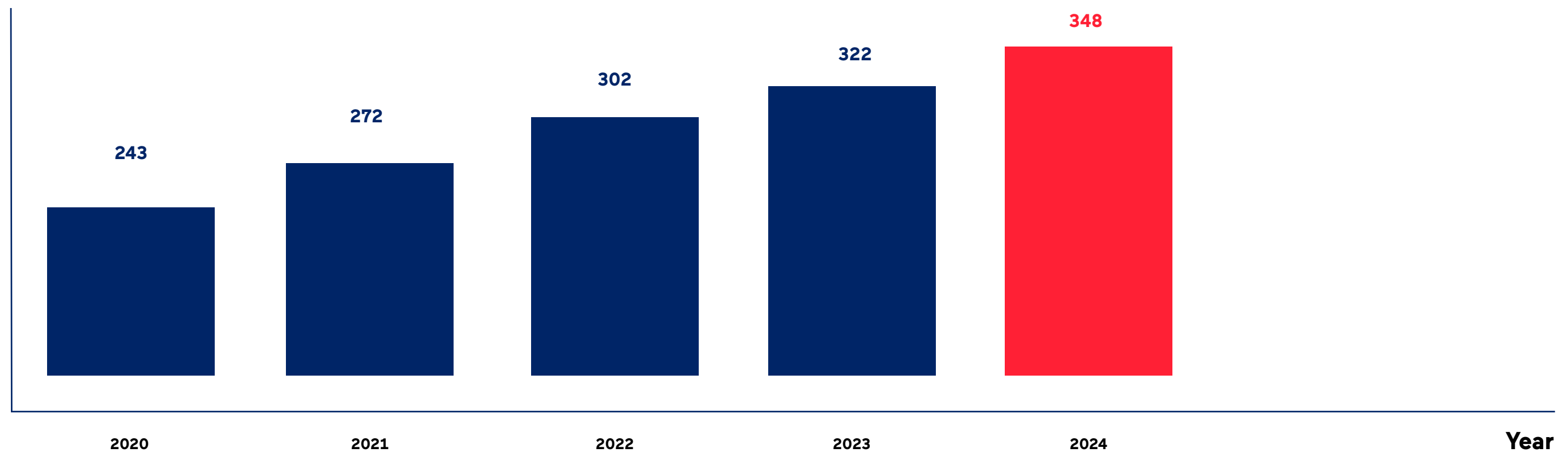
Including:

166 journals in open access

112 journals behind a moving wall

70 archived journals

Evolution of the number of journals disseminated



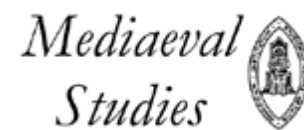
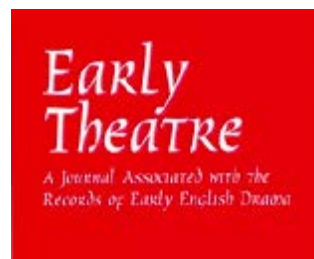
26 journals integrated in 2024

An entire year of important work goes into the integration of each new journal to our dissemination platform. First, candidate journals are evaluated by Érudit's scientific director based on criteria aligned with those used by granting agencies in Québec and Canada.

Once the journals are accepted, and depending on their profile, the candidate journals go through several steps, such as undergoing an evaluation of production costs, and choosing processing and dissemination options (open access or access barrier). During the whole process, members of our team specialized in digital publishing answer questions from journals, helping to inform and support them in their decision-making.

In 2024, 22 active journals integrated erudit.org, along with 4 archived or renamed journals.

**List of New Active Journals
Disseminated in 2024**



As part of Coalition Publica, several of these journals use Open Journal Systems (OJS), software created by the Public Knowledge Project. These journals are supported by the academic libraries, who host instances of OJS and provide them with technical support and practical advice.

We invite you to browse our [2024 catalogue](#) to find out more about these titles.

Several Thousands Archived Issues Added Online

We disseminated several thousand pages of archive material every year, a major undertaking carried out in close collaboration with the journal teams.

Digitized and structured according to best practices, these archives provide access to older articles whose content remains extremely relevant for research.

Among the important digitalization projects this year, we find the following journals:

- [Revue de droit de l'Université de Sherbrooke](#), volume 1 (1970) to volume 46 issue 1 (2016)
- [Quebec Journal of International Law / Revue québécoise de droit international / Revista; quebequense de derecho internacional](#), volume 1 (1984) to volume 14 issue 2 (2001)
- [Insurance and Risk Management / Assurances et gestion des risques](#) (preceded by the journal [Assurances](#)), volume 1 issue 1 (1933) to volume 83 issue 3-4 (2016)

Books and Proceedings

Two important collections were added this year to our **Books and Proceedings** section:

Encyclopédie raisonnée des techniques du cinéma

Led by the team at the International Research Partnership on Cinema Technology Technès, this open access encyclopedia has the mission of rethinking the history of cinema and of its methods, by questioning the techniques that have come along with the mutations of that media.

Discover the 11 volumes disseminated through the erudit.org platform, including [Industrialization of Animated Drawing in the United States](#), [Techniques and Tactics of the Web Documentary](#), and [Bricolage and Engineering in Experimental Cinema](#).

Special Collection “Les Actes” for the journal Recherches qualitatives

This collection publishes articles drawn from presentations made during conferences and symposiums on the subject of qualitative research, or texts concerning a theme for which there were no calls for submissions. By disseminating these documents, *Recherches qualitatives* aims to spark discussion, debate and reflecting on particular questions that might interest qualitative researchers.

Come browse the 28 online issues from this collection, notably [Du singulier à l’universel](#), [Perspectives comparatives](#), [Prudence empirique et risque interprétatif](#).

FOCUS ON SCHOLARLY JOURNALS

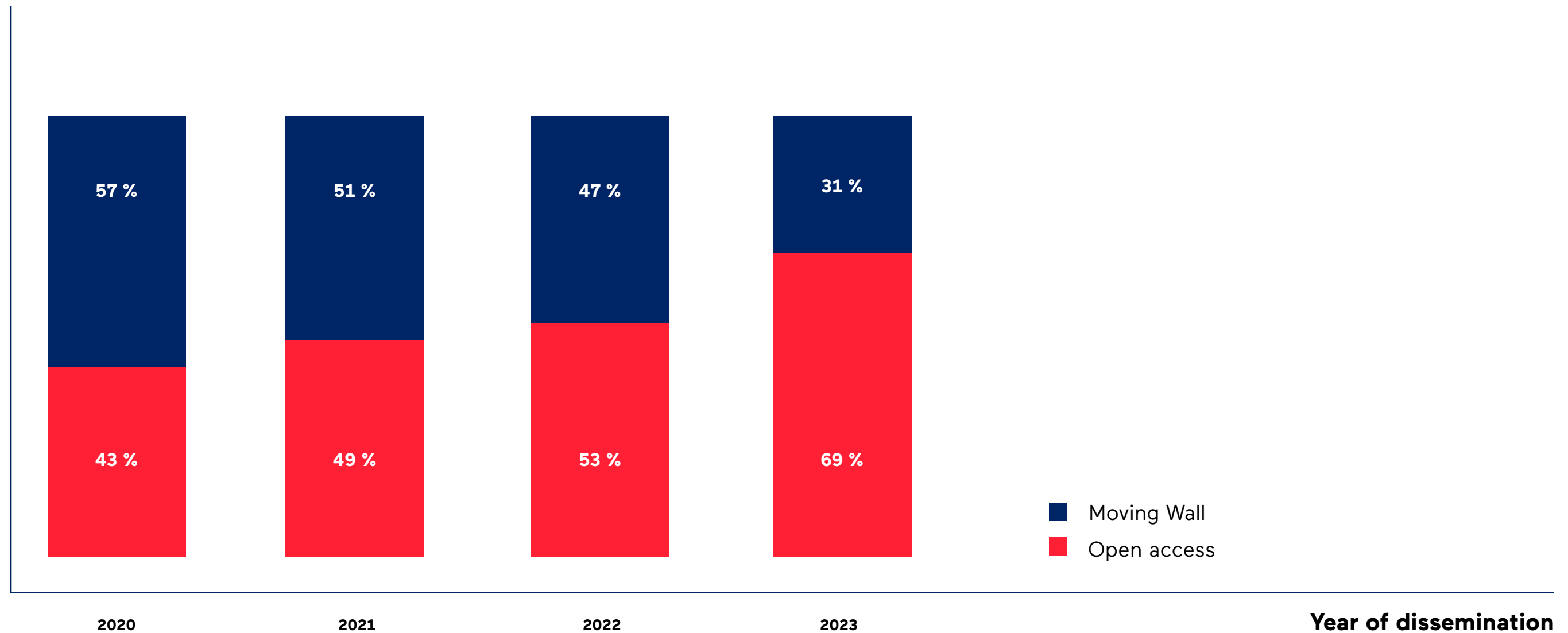
98% of scholarly articles disseminated on erudit.org are available in open access

The remaining 2% are articles published within the last 12 months in journals behind a moving wall, and which are available from the 1,200 institutions that are either partnered with Érudit or subscribed to the platform.



Close to **7 in every 10 scholarly articles** are disseminated in open access on erudit.org at the moment of their publication

Mode of publication of the scholarly articles newly disseminated this year



7 journals transitioned to open access in 2024

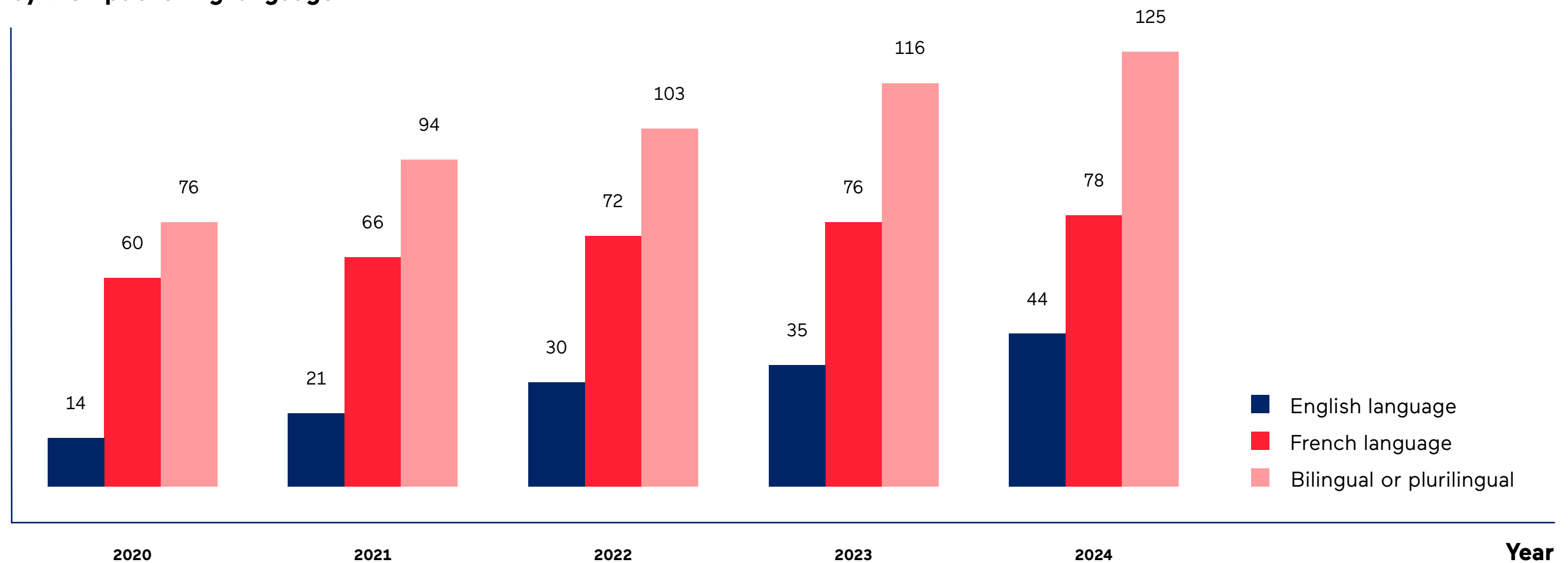
The transition to open access is the fruit of careful reflection and requires considerable work on the part of a journal's team.

This year, seven publications underwent this major change:

- [Cahiers de géographie du Québec](#)
- [Cahiers de recherche sociologique](#)
- [Frontières](#)
- [Journal of Aboriginal Economic Development](#)
- [McGill Law Journal / Revue de droit de McGill](#)
- [Nouvelles pratiques sociales](#)
- [Éducation inclusive](#)

Around **50% of active scholarly journals** define themselves as bilingual or plurilingual*

Active scholarly journals sorted by their publishing language

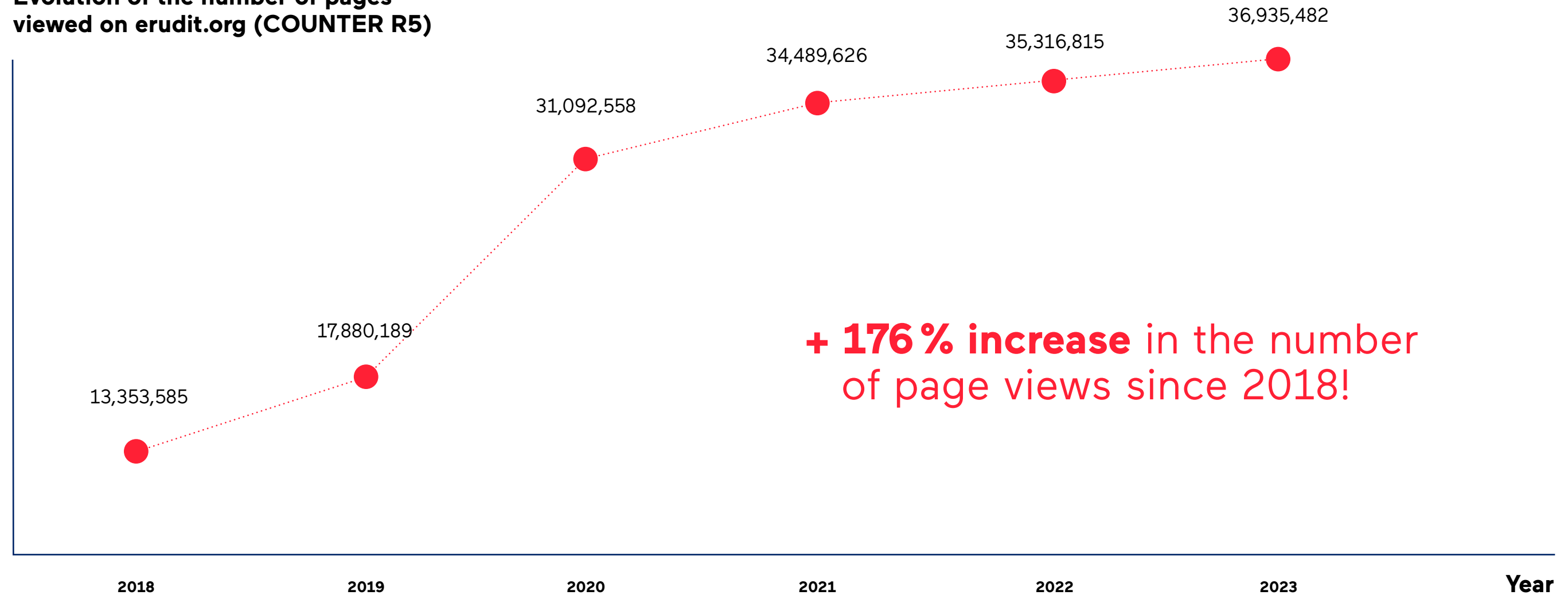


*Including: French, English, Italian, Portuguese, Spanish, German.

DISSEMINATION

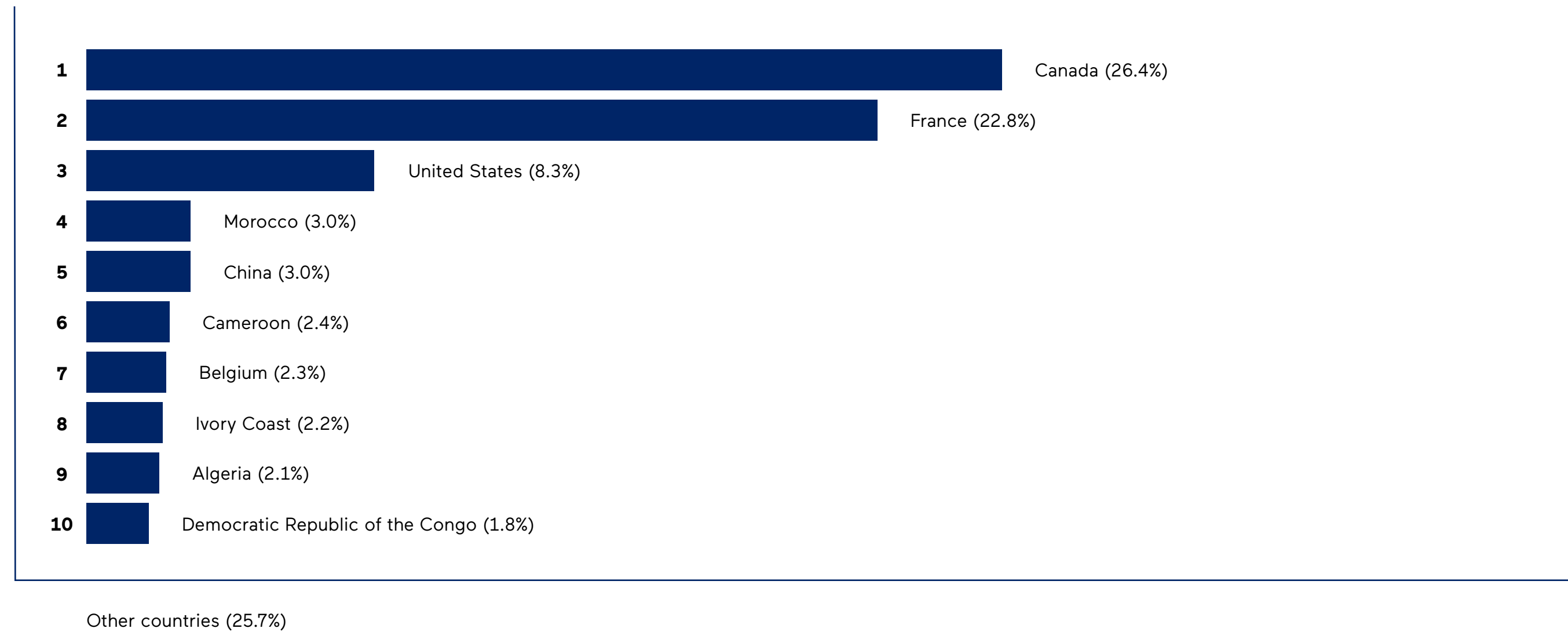
36.9 million page views on the erudit.org platform in 2023

Evolution of the number of pages viewed on erudit.org (COUNTER R5)



Close to **75% of article views** originate outside Canada*

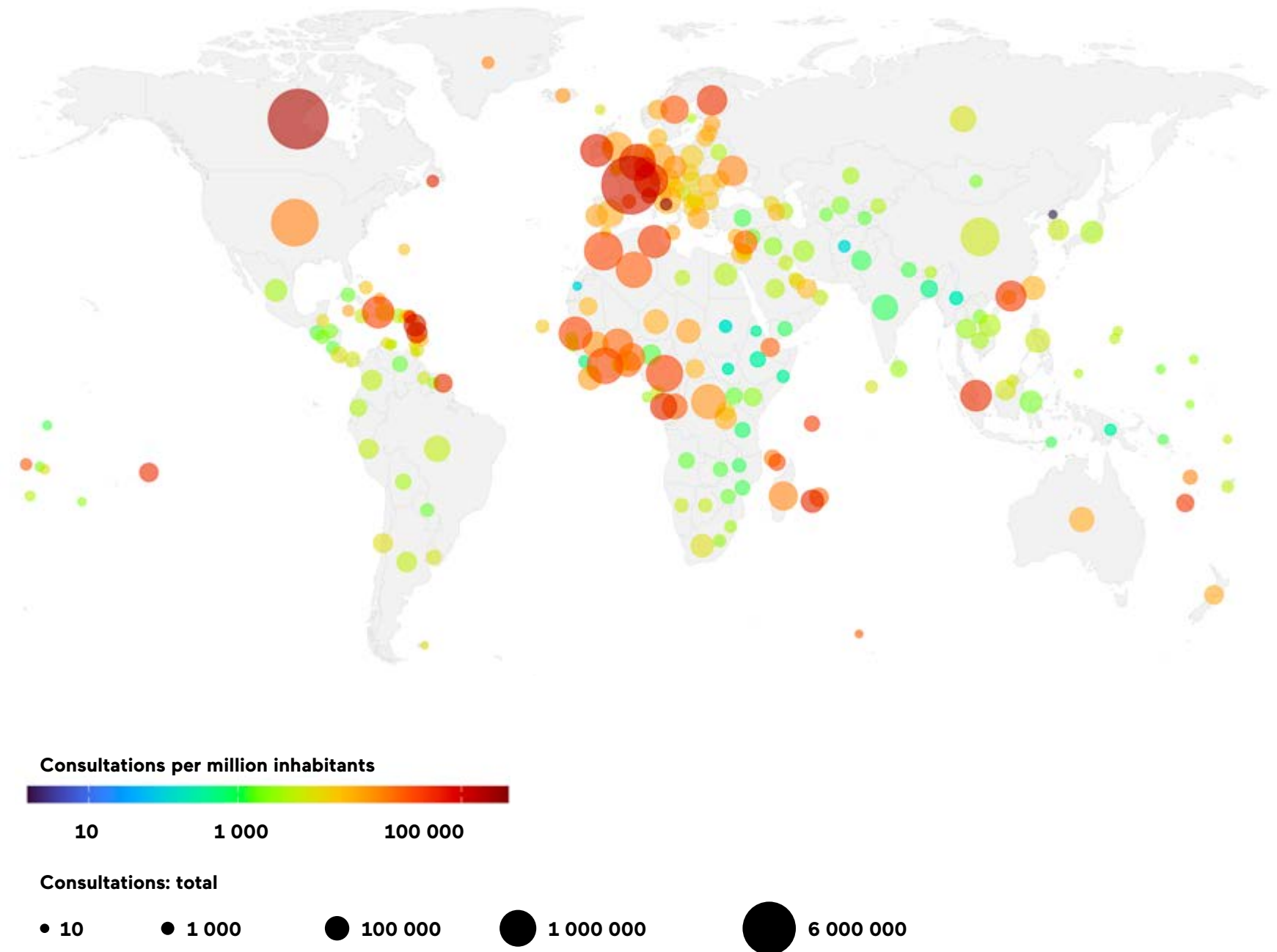
Top 10 countries for views in 2023



World distribution of consultations

Please note that our dissemination and view data are now based on the COUNTER R5 standard.

It is the international norm used by librarians, publishers and other scholarly content providers to report usage statistics for electronic resources in a standardized fashion.



1.79 million CAD
given to journals during
fiscal year 2023–2024

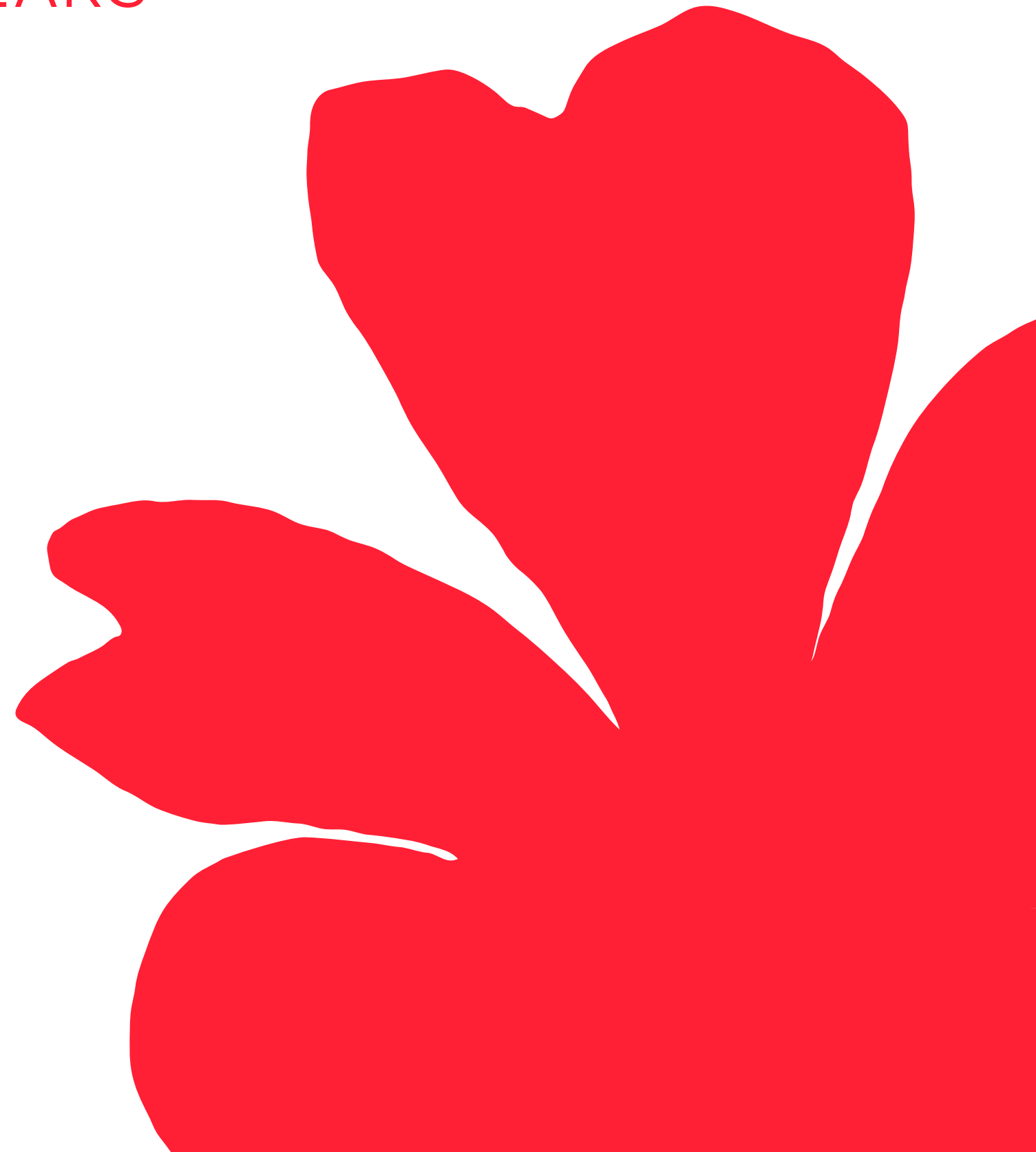
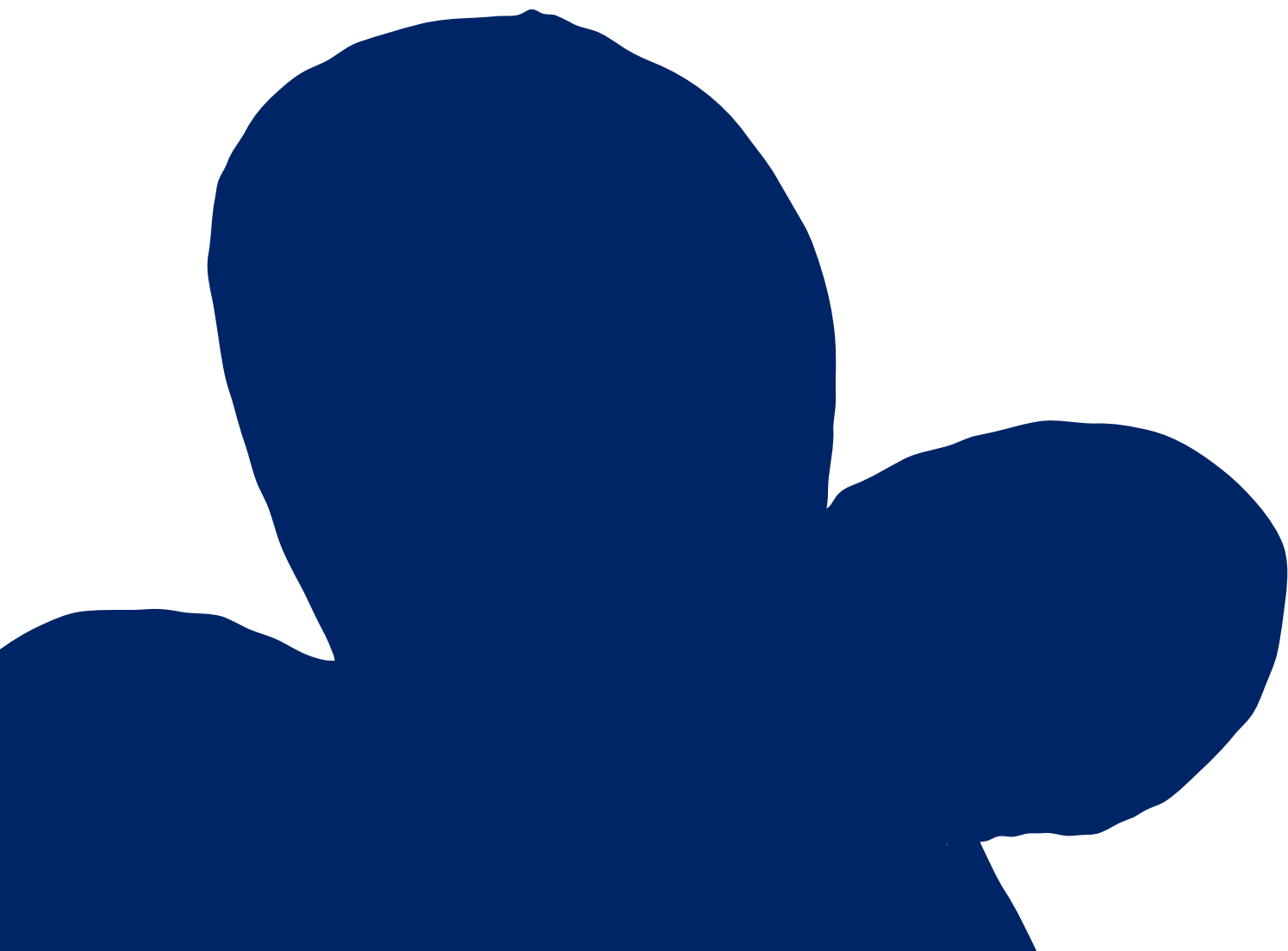
This income, which supports the editorial work done by journals, comes from agreements made with libraries as part of the Partnership for Open Access or from the commercialization of subscriptions sold to institutions.



Among the **articles which have generated the most interest in 2023** in the 1,200 libraries with subscriptions to Érudit or partnered with it, we find the following titles:

- **Impact de l’anxiété d’évaluation sur le fonctionnement scolaire et psychologique des adolescents.**
Yale-Soulière, Gabrielle, et al. *Revue de psychoéducation*, volume 52, number 1, 2023, p. 136–157.
<https://doi.org/10.7202/1099291ar>
- **Le profilage racial à Montréal, effets des politiques et des pratiques organisationnelles.**
Livingstone, Anne-Marie, et al. *Nouvelles pratiques sociales*, volume 31, number 2, autumn 2020, p. 126–144.
<https://doi.org/10.7202/1076648ar>
- **Policy Analysis of Equity, Diversity and Inclusion Strategies in Canadian Universities – How Far Have We Come?**
Tamtik, Merli and Melissa Guenter. *Canadian Journal of Higher Education / Revue canadienne d’enseignement supérieur*, volume 49, number 3, 2019, p. 41–56.
<https://doi.org/10.7202/1066634ar>
- **Attachement amoureux, symptômes dépressifs et comportements suicidaires en contexte de rupture amoureuse.**
Brassard, Audrey, et al. *Santé mentale au Québec*, volume 43, number 1, spring 2018, p. 145–162.
<https://doi.org/10.7202/1048899ar>
- **Un regard sociohistorique sur les pénuries de personnel enseignant au Québec: les facteurs en jeu.**
Mukamurera, Joséphine, et al. *Apprendre et enseigner aujourd’hui*, volume 12, number 2, spring 2023, p. 8–11.
<https://doi.org/10.7202/1101205ar>
- **Indigenous Wholistic Theory: A Knowledge Set for Practice.**
Absolon, Kathy. *First Peoples Child & Family Review*, volume 14, number 1, 2019, p. 22–42.
<https://doi.org/10.7202/1071285ar>
- **Les inégalités sociales dans le sport.**
Donnelly, Peter. *Sociologie et sociétés*, volume 27, number 1, spring 1995, p. 91–104.
<https://doi.org/10.7202/001195ar>
- **Les néoruraux en cavale vers la campagne: quelles conséquences pour le Québec?**
Guimond, Laurie et Myriam Simard. *Revue Organisations & territoires*, volume 29, number 1, 2020, p. 19–25.
<https://id.erudit.org/iderudit/1090424ar>
- **Évolutions de l’intelligence artificielle au travail et collaborations humain-machine.**
Côté, Anne-Marie et Zhan Su. *Ad machina*, number 5, 2021, p. 144–160.
<https://id.erudit.org/iderudit/1087042ar>
- **Intermediality, Intertextuality, and Remediation: A Literary Perspective on Intermediality.**
Rajewsky, Irina O. *Intermédialités / Intermediality*, number 6, autumn 2005, p. 43–64.
<https://doi.org/10.7202/1005505ar>

5. RETROSPECTIVE ON 25 YEARS
OF ÉRUDIT!



To celebrate our 25th anniversary, Érudit's communications team deployed its *25 Years of Open Knowledge* campaign during the fall of 2023.

This campaign highlighted the commitments made by the Érudit Consortium and put the spotlight on our various partners in several publications, including:

- [A web page for the event](#)
- [A press kit](#)
- [An interview with the founders](#)
- [A blog post on the history of Érudit](#)



25-year Anniversary Event

The 25 years of Érudit represented a great opportunity to bring together in person our community, our partners and our friends, who have all contributed to this collective project since its inception. Organizing such a meeting mobilized a large part of the team for several months, and we received operational and protocol support from the Université de Montréal.

And it was a huge success! More than 120 people participated in this event held on November 20, 2023, which featured warm speeches by Daniel Jutras (Rector, Université de Montréal), Pascale Déry (Minister of Higher Education of Québec), Rémi Quirion (Chief Scientist of Québec), Sylvie A. Lamoureux (Vice-President, Research, SSHRC), Roseann O'Reilly Runte (CEO of CFI). A mini panel also gave a presentation on the impacts of research in the humanities and the social sciences, and reiterated the importance of digitally disseminating knowledge.



Part of Érudit's team, which took part in the event.

Symposium québécois des revues savantes

Organized in collaboration with Acfas and with the support of Fonds de recherche du Québec, the Symposium québécois des revues savantes was held in Montréal as part of the 25-year celebrations of Érudit. This event, which brought together forty journal editors and several specialist librarians, allowed us to delve into the challenges shaping today's academic publishing landscape.

The Symposium was meant to create a space for discussion with the journal editors, by organizing participative workshops around three key themes identified by a steering committee: publishing in French, the recognition of the role of journals, and the expertise of editorial teams.

After the Symposium, [a retrospective](#) was published for the benefit of the community. The steering committee then wrote a report detailing the day's recommendations and observations. Brought together in a document that provides an overview of scholarly publishing in Québec, these recommendations were publicly presented during a special session of the Acfas Congress, held on Monday, May 13, 2024, at the University of Ottawa.

[→ Read the recommendations from the Symposium](#)



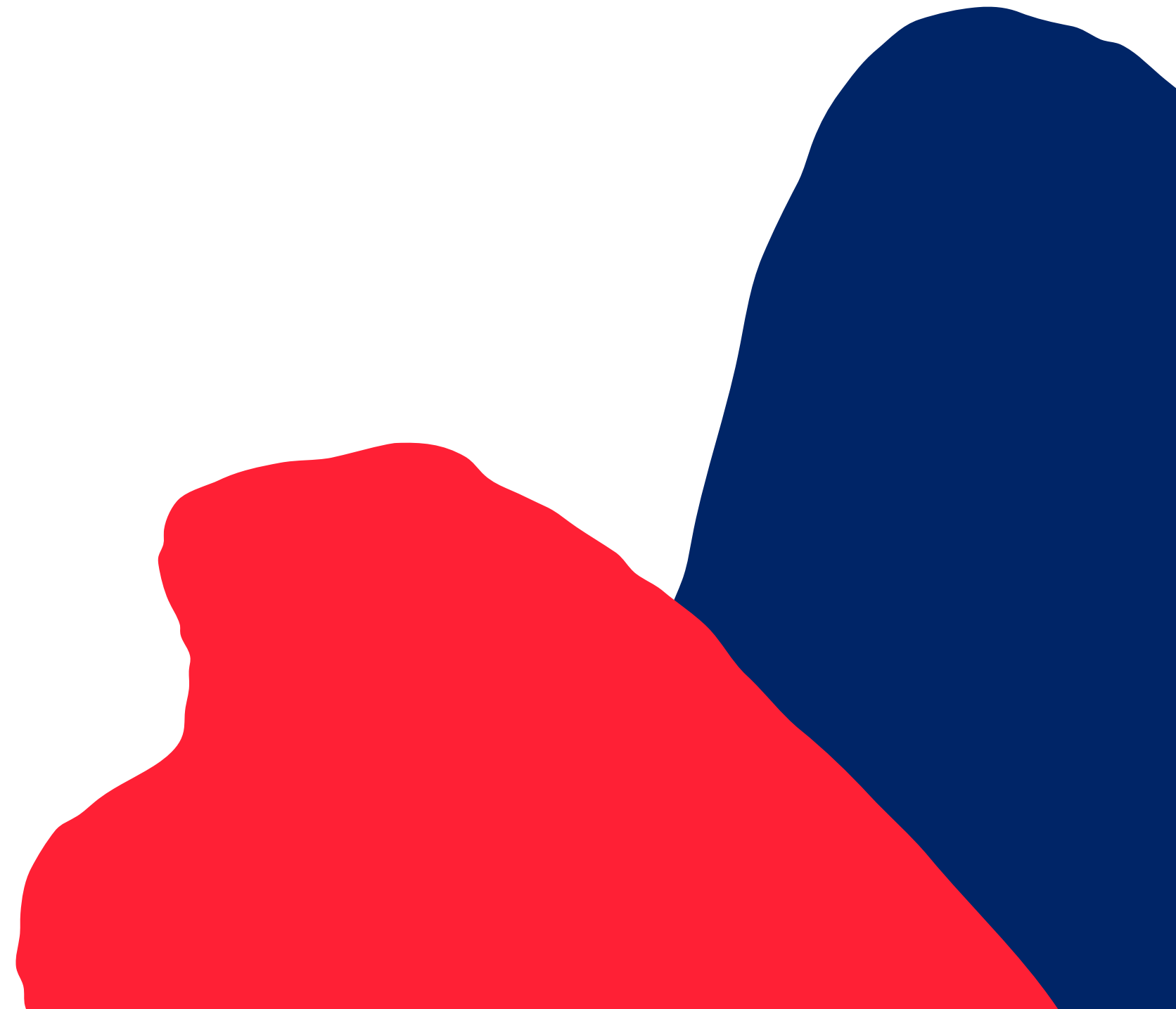
Presentation of the Overview of the Symposium québécois des revues savantes

Major Media Impact

The celebration of our 25th anniversary was the opportunity for several media to highlight the importance of our mission:

- [Tout un matin](#), “Carte blanche de Matthieu Dugal: Les 25 ans de la plateforme Érudit” Radio-Canada, September 21 2023.
- [Actualités UQAM](#), “Érudit célèbre ses 25 ans”, October 2023.
- [Le Devoir](#), “Le site Érudit fête ses 25 ans”, November 21 2023.
- [UdeM Nouvelles](#), “Érudit, une vitrine et un soutien pour les revues savantes”, November 21 2023.
- [Le Verbe](#), “25 ans du site Web Érudit: pourquoi la diffusion scientifique au Québec est-elle essentielle?”, November 25, 2023.
- [Radio Canada Infos](#), “Érudit, joyau québécois à l’avant-garde en sciences depuis 25 ans”, January 20 2024.
- [Moteur de recherche](#), “L’importance de la plateforme Érudit”, January 26 2024.
- [La Presse](#), “De la science en français SVP!”, March 26 2024.
- [Panorama](#), “Publier ses recherches en français”, Radio Canada, April 2024.

6. STRUCTURING ACTIVITIES



Dissemination and Open Access

Support Service for DOAJ Indexation

The team at Érudit continued its efforts to support editorial teams looking to index their journal in the [Directory of Open Access Journals](#) (DOAJ), the flagship directory of quality open access publications. The documentation clarifying the DOAJ's requirements was completed, reviewed and updated, including the presentation webinar, the DOAJ guide for journals and libraries, and our analysis matrix used to follow up with the journals being supported.

In collaboration with the French network [Mir@bel](#), Érudit also produced a [new French translation](#) of the pages relating to the application process for journals.

Partnership for Open Access

The Canadian Research Knowledge Network (CRKN) and Érudit renewed their Partnership for Open Access (POA) in May 2023 for another two years. This extension will act as a period of transition toward a new long-term partnership agreement for 2025 and will allow our organizations to develop an ambitious proposal for open access that is adapted to the Canadian context.

The POA is based on a collaborative model that provides stable financial support to 223 Canadian scholarly journals disseminated through the erudit.org platform, with the 54 participating CRKN member institutions.

[→ Read the statement](#)

COUNTER R5

Libraries which are subscribed or partnered with Érudit can now access, from their dashboard, their institution's COUNTER R5 viewing statistics for articles of journals to which they are subscribed.

The three available reports (TR_J1, TR_J3 et IR_A1) conform to the COUNTER (R5) standard and are available in the CSV format or through the SUSHI protocol.

Research and Mobilization of Knowledge

“Perspectives sur la publication et les revues savantes” (Perspectives on Publishing and Scholarly Journals) Conference

Canadian scholarly journals took centre stage during this conference organized by Érudit during the Acfas annual congress on May 11 and 12, 2023. [The first day was dedicated to discussing the evolution of scholarly publishing](#), in Canada and across the world, as well as the new possibility offered by digital research infrastructures. [The second day focused on Québec- and Canada-based scholarly journals](#), the issues they face and the support measures which are necessary for a successful transition to open access.

Culture to Go for Back-to-School

In collaboration with the SODEP, we created a fall version of the Culture to Go project, which offers curated lists of readings.

Discover our [section of articles](#) around the theme of education.

5 Questions With...

What great challenges do scholarly journals face at the moment? How do they participate in societal debates? How can a magazine successfully transition to open access?

To answer these questions and better understand the reality of Québec- and Canada-based scholarly journals, we have completed our “5 Questions With” interview series by presenting the responses of [Drogues, santé, société](#), [Le Naturaliste canadien](#), [Éducation et francophonie](#) and [Relations industrielles](#).



Artist Pierre Granche Through the Lens of Cultural Journals

We collaborated with the Centre d'exposition de l'Université de Montréal (CEUM) to turn to the spotlight on cultural journals specialized in the visual arts for the *Granche / Atelier / Ville* exhibition, presented in the summer of 2025.

A blog post and social media publications promoted articles that contributed to preparing the exhibition and brought more context on the works of art presented. The visitors who came to the exhibition were able to view these articles through the QR codes displayed along the way.

[→ Read the blogpost](#)

Coalition Publica

Review of Open Access Policies

The team at Coalition Publica welcomed with great enthusiasm the review of the [Tri-Agency Open Access Policy on Publications](#), as it was announced by the Canadian Institutes of Health Research (CIHR), the Natural Sciences and Engineering Research Council of Canada (NSERC) and the Social Sciences and Humanities Research Council (SSHRC).

Our participation in the consultations with the SSHRC allowed us to put forward our position on diamond open access, which we see as the most appropriate way to develop open access in Canada.

[→ Read the blog post](#)

Improvement of the Publishing Infrastructure

Coalition Publica adopted [the long-term support version of Open Journal Systems \(OJS\)](#) as the minimum required version for participating journals and their hosting providers. This will let us provide sustainable technical support to journals using our digital publishing infrastructure, while also facilitating the future development of that infrastructure.

Moreover, the community of users will be able to schedule their upgrades, based on a fixed timeline for major software updates.

Guide for Metadata in OJS

To improve the harvesting process for the issues of journals using OJS, the team at Coalition Publica launched a new version of its [Preparing Quality Metadata in OJS](#) guide.

This document, available in English and in French, was created to clarify the requirements and help to understand the best practices for feeding high-quality metadata into OJS.

[→ Read the guide](#)

Celebrating Our 25 Years Together

Érudit and the Public Knowledge Project, the two founding partners of Coalition Publica, both saw the light of day in 1998. And so it is with great enthusiasm that we celebrated together [our 25 years of promoting open access in scholarly publishing](#).

This milestone, which coincided with the International Open Access Week 2023, was a great opportunity to organize a [webinar on national portals](#), bringing together panellists from Canada, Denmark, Finland, Ireland, the Netherlands and Sweden.

Organization of a Webinar Series

We participated in organizing a series of webinars, notably one on the [appropriate use of multilingualism in the PKP software suite](#) that touched on the challenges, benefits, publishing options, how-to steps, and best practices for basic multilingual metadata use in software from the Public Knowledge Project (PKP).

In-Person Team Meetings

The teams from Érudit and the PKP gathered in Montréal in March 2024 to discuss their common issues and get to know each other better. The subjects discussed included DOAJ indexation, Creative Commons licences, the XML language, persistent identifiers and research on the scholarly publishing ecosystem.



Part of the Coalition Publica team, present at the In-Person Team Meeting.

Technological Developments

Viewing Statistics

Viewing statistics are now available for subscribed or partnered libraries through their dashboard on erudit.org in the form of COUNTER R5 reports. Compiling this viewing data was done through a technical log document processing infrastructure based on the open Elastic Suite (ELK: Elasticsearch, Logstash, Kibana) and through verification processes that helped to ignore aberrant data coming from non-legitimate sources.

As we continue with this major project, we are working on replacing the statistics tool provided to journals by creating metrics based on this same data.

Persistent Identifiers

ORCID

The year 2023–2024 saw the completion of the first phase of our project to implement ORCID (Open Researcher and Contributor ID) persistent identifiers for researchers on the erudit.org platform. It is now possible for us to harvest ORCID identifiers from the production files when those are provided, and to display them on the article's web page, as well as on the splash page of the PDF format version.

ROR

We conducted an analysis concerning the implementation of ROR identifiers into our infrastructure.

DOI

DOI identifiers (Digital Object Identifier) for articles that we produce allow us to reference these articles in a persistent manner. We recorded the DOI into the centralized repository managed by Crossref by associating our metadata to them, including the redirection URL to access the article. As several third-party discoverability tools use Crossref's data, it is essential that our data in that repository be complete and up to date. And so, we started a technical project to rewrite our various tools that interact with Crossref, as to create for ourselves a single centralized tool that will make depositing and updating our data more reliable. The project will be finished in 2024–2025.

OJS-erudit.org Digital Gateway

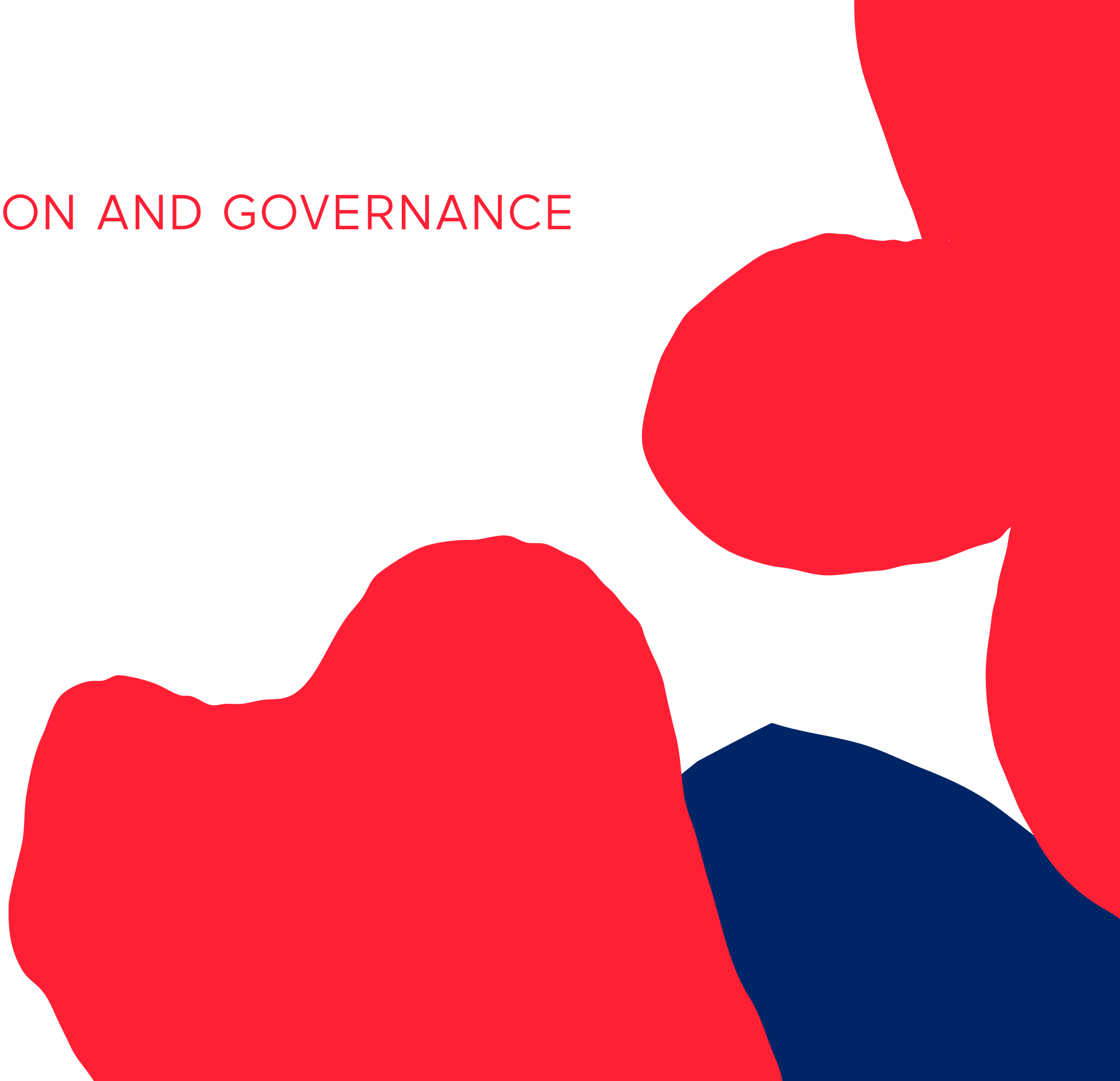
A new version of the plugins that link Open Journal Systems and the erudit.org platform was deployed to ensure the automatic transfer of ORCID identifiers between the two tools. On top of that, the teams at Érudit and PKP created a concerted plan to implement the technical recommendations made by the Metadata Working Group of Coalition Publica.

We also continued and finished making additional technical developments which were required to produce a complete XML (metadata and body of the text) in less time from the final publication-ready documents found in the journals' OJS instances. These efforts were aimed at implementing adjustments following internal tests, as well as at adding metadata that are currently unavailable in OJS as to guarantee the uniformity of our editorial practices.

Cybersecurity

We started an auto evaluation process concerning our cybersecurity posture, as to identify and prioritize improvements to the way we protect our major assets. We use the resources from the [Canadian Centre for Cyber Security](#), and our approach relies essentially on the CIS Controls security management framework as well as the CIS Risk Assessment Method (RAM) to identify the priority measures to put in place.

7. ORGANIZATION AND GOVERNANCE



Board of Directors

An extraordinary session of the Board of Directors was held on November 20, 2023, as part of the 25-year celebration of Érudit. This was an opportunity for Board members to meet and strengthen the ties of governance as well as the key messages around our commitment to open access and open science.

To consolidate our governance practices, a second committee has been set up to support the work of the Board of Directors: following the creation of the Finance and Audit Committee in 2021, a Public Affairs and Policy Committee was established this year. This second committee advises the Board and provides strategic support. Priority issues to be discussed include the humanities and social sciences in French, Érudit's positioning toward open access and open science, and the strategic development of funding.

We would like to thank Frédéric Picard, Associate Vice-President, Research, Creation and Innovation at the Université Laval, for acting in Michel J. Tremblay's stead this year. The Board appreciates his precious support and commitment.



Left to right:

Loubna Ghaouti, Vice-President of the Board, Consortium Érudit, Director, Soutien à la recherche, Bibliothèque de l'Université Laval; **Laëtitia Crémona**, Research Advisor, Projets structurants, Bureau Recherche-Développement-Valorisation, Université de Montréal; **Stéphanie Gagnon**, Director of Libraries, Université de Montréal; **Mar González Palacios**, Associate Dean of Libraries, Simon Fraser University; **Frédéric Giuliano**, Secretary-Treasurer of the Board, Consortium Érudit, Director General, Bibliothèques de l'UQAM; **Tanja Niemann**, Executive Director, Consortium Érudit; **Martha Radice**, Associate Professor, Sociology and Social Anthropology, Dalhousie University; **Vincent Larivière**, Scientific Director, Consortium Érudit, Full Professor, Université de Montréal; **Frédéric Bouchard**, Chairman of the Board, Consortium Érudit, Dean, Faculty of Arts and Science, Université de Montréal; **Louise Poissant**, Scientific Director, Fonds de recherche du Québec; **Kevin Kee**, Dean, Faculty of Arts, University of Ottawa; **Francis Gingras**, Full Professor, Département de littérature de langue française, Université de Montréal, Scientific Director, PUM, Université de Montréal.

Absent from the picture:

Katell Colin, Director of Programs and Partnership Development, FRQ; **Louis Houle**, representing CRKN members, Director of Collections, McGill Libraries; **Frédéric Picard**, Interim Associate Vice-President, Research, Creation and Innovation, Professor, Faculty of Medicine, Université Laval; **Pascale Fournier**, Full Professor, Faculty of Law, University of Ottawa.

Extension and Renewal of Major Grants

Coalition Publica received confirmation that the [Pan-Canadian Knowledge Access Initiative](#) grant from the Social Sciences and Humanities Research Council would be renewed for the 2023-2029 period. With this funding, we will be improving the services we offer to journals as well as continuing our research into the scholarly publishing environment.

We also receive funding from the Canada Foundation for Innovation through the Major Scientific Initiative fund, which was renewed for a period of six years (2023–2029). Additionally, the Agora grant, given by the Fonds de recherche du Québec in 2021, reached its mid-term this year.

Equity, diversity, inclusion

Several work groups have been established within our team to address key aspects of our commitments to equity, diversity and inclusion: indigeneity, accessibility, a code of conduct, inclusive writing, governance and human resources.

Accessibility

The group worked on creating an [accessibility statement](#) to guarantee that our resources and services are accessible to all.

Inclusive writing

The group progressed on formulating and implementing guidelines for inclusive writing, so that our communications can better reflect diversity.

Indigeneity

This year, Érudit became a member of the National Indigenous Knowledge and Language Alliance (NIKLA-ANCLA), created to establish a practice community around Indigenous knowledge and languages.

Strategic Planning Process

We are currently working on the next version of our strategic plan. Created jointly with the team at the Public Knowledge Project, this exercise aims to present aligned strategic orientations for both organizations, as well as for our Coalition Publica partnership. Supported by strategic planning specialists, this project will continue in 2024–2025 and will involve members of our team, our governance group and our community.

Strengthening the Team

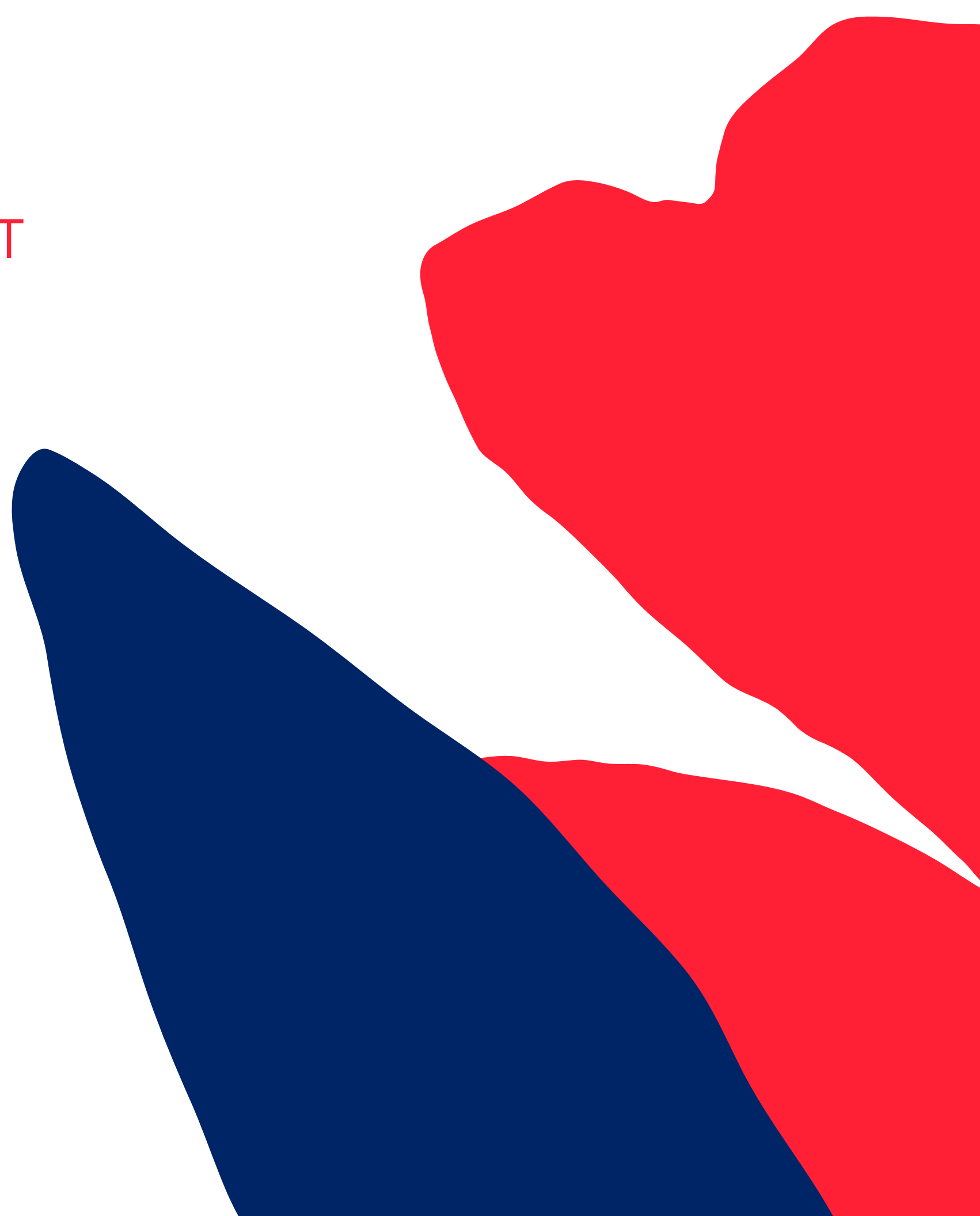
Welcome to our new team members:

- **Solongo Pruneaux Altangerel**
Head of Finance and Administration
- **Julia Boileau**
Digital Information Technician
- **Lucía Céspedes**
Research Advisor
- **Marie-Eve Dugas**
Digital Publishing Officer
- **Jacqueline Fraga**
UI/UX Designer
- **Jeanette Hatherill**
Senior Coordinator, Coalition Publica

Congratulations also to **Hocine Chehab** for her new appointment to the role of Digital Publishing Advisor.

We would also like to thank **Shadi Abdoli** and **Emy Simoneau**, (digital information technicians), **Maxime Guénette** and **Félix Desbiens** (technical assistants), **Anna Papakostidis**, (knowledge mobilization assistant) and **Eric Archambault** (Research and Innovation director) for their contributions to Érudit.

8. FINANCIAL STATEMENT



Consortium Érudit S.E.N.C

Income and capital of associates for the year from April 1, 2023 to March 31, 2024.

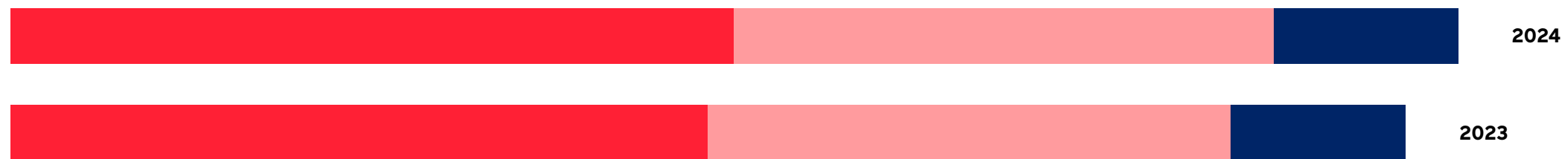
Income	2024	2023
■ Publishing and marketing services, partnerships for the open access	2,839,902	2,662,256
■ Government grants	2,285,526	1,905,582
■ Contributions of the three Consortium members	577,573	457,229
■ Other income	77,265	48,713
Total income	5,780,266	5,073,780



Expenses Charges	2024	2023
■ Publishing and marketing services, partnerships	2,419,909	2,297,569
■ Payroll and technology support services	2,930,377	2,577,594
■ Professional fee and subcontracting	143,020	151,794
■ Administration	112,644	113,234
■ Grants	51,248	110,188
■ Advertising and communications	183,330	56,249
Total expenses	5,840,528	5,306,628
Net income (Net loss)	-60,262	-232,848



Financial Results	2024	2023
■ Current assets	4,740,802	4,917,732
■ Current liabilities	3,551,484	3,668,152
■ Partner equity	1,189,318	1,249,580



9. PARTNERS

Associated universities



Granting agencies



Conseil de recherches en sciences humaines du Canada

Social Sciences and Humanities Research Council of Canada



Partners

The Érudit Consortium wants to thank all of its institutional partners, both public and private, that have supported it for close to 25 years and which contribute to its success. A network of organizations also supports the activities undertaken by [Coalition Publica](#), our partnership with the Public Knowledge Project. The complete list is available in the [Community](#) page of the website dedicated to this partnership.



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